GAC

United States General Accounting Office Report to Congressional Requesters

August 1993

# B-2 BOMBER

Comparison of Operational Capabilities and Support Costs for 15 Versus 20 Aircraft





GAO/NSIAD-93-209

Same - Start

# GAO

#### United States General Accounting Office Washington, D.C. 20548

National Security and International Affairs Division

B-253553

August 20, 1993

The Honorable Ronald V. Dellums Chairman, Committee on Armed Services House of Representatives

The Honorable Patrick Leahy United States Senate

In response to your requests, we evaluated the operational and support plans for the B-2 bomber. We specifically evaluated differences in the B-2's conventional operational capabilities, military construction funding, and operations and maintenance costs for purchasing 20 aircraft instead of 15 aircraft.

At \$45.3 billion for acquisition of 20 aircraft, including initial spares, support equipment, technical data, and construction of facilities, the B-2 bomber is one of the most costly Department of Defense (DOD) acquisition programs. We previously reported<sup>1</sup> that DOD's plans for acquiring the final five B-2 bombers could not be justified based on strategic nuclear missions.

**Results in Brief** 

The size of the B-2 force will limit its conventional missions primarily to striking targets with precision-guided munitions rather than delivering large payloads of unguided weapons. Regardless of the type of payload, DOD calculated that the additional 5 aircraft would increase the B-2 operational capability by 45 percent, from 11 assigned aircraft (in a force of 15 aircraft), to 16 assigned aircraft (in a force of 20 aircraft).

The full capabilities of the B-2 force will not be realized until 1998 at the earliest, or about 5 years after the first aircraft is scheduled to be delivered to the operating base in December 1993. Precision weapons, essential for effective use of the B-2 in most conventional missions, must be developed, tested, and produced in sufficient quantities. Further, improvements planned in the B-2's ability to avoid detection by certain radars are needed to ensure its ability to survive the most demanding missions. Those improvements are scheduled to be incorporated in eight aircraft by 1998 and in all B-2s by the year 2000.

<sup>1</sup>Triad Summary (GAO/PEMD-92-36R, Sept. 28, 1992).

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According to the Air Force, about \$2.3 billion of \$5.2 billion needed for spare parts, military construction, and other initial B-2 logistics support has been made available from appropriations through fiscal year 1993. Of the \$2.9 billion the Air Force believes is still needed, about \$42 million of military construction costs and \$100 million of spares costs are for the last five aircraft. These costs could be avoided if only 15 aircraft are bought. Such cost avoidance would be in addition to the \$1.1 billion in reduced manufacturing cost associated with reduction in the number of B-2s to be acquired from 20 to 15.<sup>2</sup> Some logistics cost estimates have not been finalized because the Air Force has not decided the extent that the B-2 will be repaired and maintained by contractors. Once the overall support concept is decided, logistics costs will likely be reduced if 15 instead of 20 aircraft are acquired.

Once deployed, operation and maintenance costs for 20 aircraft are expected to total, in constant 1993 dollars, \$61.9 million more a year than 15 aircraft, or \$1.55 billion more over the expected 25-year life of B-2s. These costs are based on Air Force estimates that operation and maintenance of each B-2 assigned to an operating base will cost \$34.79 million a year for a 20 aircraft program and \$44.98 million a year for a 15 aircraft program. Partly because of the smaller quantities of aircraft and a planned increase in the number of flying hours per aircraft, these costs are significantly higher per aircraft than estimates prepared 2 years ago based on a 75 aircraft program. At that time, operation and maintenance costs were estimated at \$7.6 million per aircraft, which was about the same as the actual operation and maintenance costs of a B-1B aircraft.

## Background

The Air Force began full-scale development of the B-2 bomber in 1981 and planned to acquire 132 operational bombers. In April 1990, the Secretary of Defense, as the result of a major aircraft review, announced a reduction in the B-2 quantities, from 132 to 75. In January 1992, the President announced that the total number of B-2s acquired would be further reduced from 75 to 20. At that time, 15 operational aircraft were under contract, and advance procurement and long lead effort<sup>3</sup> was ongoing for 5 additional operational aircraft. The Air Force estimated the acquisition cost of 20 B-2 bombers at \$45.3 billion, including military construction

<sup>&</sup>lt;sup>2</sup>See GAO/NSIAD-93-253R, B-2 Costs, July 23, 1993.

<sup>&</sup>lt;sup>3</sup>Advance procurement involves buying parts that need to be ordered the year before the production effort is expected to start, while long lead effort entails beginning production work before a definitized contract has been negotiated.

costs. The 20 operational B-2s are scheduled for delivery to Whiteman Air Force Base, Missouri, between 1993 and 1998.

The B-2 is to have both nuclear and conventional roles. Due to changes in world conditions, the Air Force no longer has bombers on 24-hour alert for nuclear deterrence and is emphasizing conventional roles and capabilities of its bomber force. Operationally, the Air Force has advertised the B-2 as being capable of launching a conventional strike from the United States to any place in the world. This role is unique because military commanders would not have to wait 2 days or more for ships and other aircraft to be positioned before attacking heavily defended targets. The B-2 has been viewed by some outside DOD as an alternative to maintaining aircraft carriers at some locations.

# Operational Capabilities

Reaching targets from bases in the United States and using stealth technology and precision-guided weapons are intended to give the B-2 a revolutionary advantage in combat operations. The B-2 could be the leading edge of the initial U.S. response in a conflict; however, the size of the projected force will likely limit its conventional mission to precision-guided strikes of critical targets. A recent Air Force study, assuming a time frame of the year 2010, concluded that an all bomber force of 16 B-2s, 8 B-1Bs, and 5 B-52s could have struck 67 of 85 critical targets that were struck by nearly 200 aircraft (F-117As, B-52s, F-111s, and AH-64s) and cruise missiles during the first night of Operation Desert Storm.

Because of the quantity of B-2s being acquired, the Air Force asserts that B-2s would be used primarily to deliver precision weapons to high-priority targets rather than deliver large payloads of unguided weapons. A B-2 force of 20 or 15 aircraft operating from near, but not within, the theater of operations in a scenario such as Operation Desert Storm, has a capability to deliver about 160 or 110 tons per day, respectively. In comparison, the Air Force, using 20 B-52s operating from an island near, but not within the theater of operations, delivered 146 tons per day on average during Operation Desert Storm, comparable to the payload capability of 20 B-2s.

The F-117's primary mission, similar to that of the B-2's, is to deliver precision munitions to high-priority targets. We compared the Air Force's projected B-2 sorties and payload to actual sortie data for the 56 F-117As assigned to Operation Desert Storm. The F-117s flew missions from within the theater of operations. For our comparison, we assumed the B-2s would

operate from a location near, but not within, the theater of operations because Air Force officials informed us that the B-2s would probably not be based very close to the area of the conflict. Table 1 shows that 15 B-2s operating from near, but not within, the theater of operations could potentially strike almost twice the number of targets as the 56 F-117s and that 20 B-2s could strike 2.6 times the number of targets as the F-117s.

# Table 1: Comparison of 20 and 15 B-2Aircraft Precision Weapon CapabilitiesWith 56 F-117As

	56 F-117As	20 B-2s	15 B-2s
Sortie rate per day <sup>a</sup>	0.757	0.5	0.5
Aircraft available	42	16	11
Total sorties per day	32	8	5.5
Maximum Targets:			
Per day	50	128	88
Per 30 days	1,500	3,840	2,640
Ratio to F-117A targets	1.0	2.6	1.8

<sup>a</sup>A sortie represents one aircraft takeoff and landing.

Peacetime crashes or combat losses under either a 20 aircraft program or a 15 aircraft program would reduce the effectiveness and capabilities of the force.

DOD is conducting analyses of the capabilities of B-2 bombers to satisfy the requirements of the National Defense Authorization Acts of 1992 and 1993. To meet the requirements of those acts, the Secretary of Defense must certify, among other things, that the B-2 demonstrated high confidence in mission accomplishment of critical performance characteristics, including detection and survivability, air vehicle performance, strength and durability of structure, offensive and defensive avionics, and weapons separation testing. The acts require our office to issue a report on the Secretary's certification.

## Full-Performance Conventional Capability

The B-2 force will not reach its full potential for performing the most demanding conventional missions until 1998 or after. Precision weapons, essential for effective B-2 conventional missions, must be developed, tested, and produced in sufficient quantities. In addition, improvements that are to be made to the B-2's ability to avoid detection by certain radars will not be installed in the entire force until the year 2000.

	Maximum effectiveness of B-2s in a con and deliver advanced, precision-guided estimated initial installation date of the weapons planned for the B-2 program. ( Congress of its intent to proceed with a Positioning Satellite (GPS) Aided Targeti also called GATS/GAM. The plan is to prov 1996. Initial installation of the precision Missile (TSSAM) on a B-2 is scheduled for assets from the TSSAM program. The Air Direct Attack Munitions (JDAM) I and III munitions. JDAM I is a 2,000-pound weap achieve accuracy of 45 feet or less. JDAM 2,000-pound weapon with estimated acc	weapons. Table 2 shows the conventional precision-guided On June 21, 1993, DOD informed the demonstration of a Global ing System/GPS Aided Munition, vide an operational capability in -guided Tri-Service Standoff Attack r 1996. The missiles will be test Force also plans to add the Joint to the B-2s precision-guided on that the Air Force estimates will a III is a more advanced
Table 2: Initial Installation of Precision   Guided Conventional Weapons on the	Weapon planned	Initial installation
B-2s	GATS/GAM	1996
	TSSAM	1996

Source: U.S. Air Force.

JDAM III

The initial installation date is the first date that the weapon is scheduled to be installed. It does not mean the Air Force has full-operational capability. Accordingly, the date at which full-operational capability of precision-guided weapons is achieved with the B-2 will likely extend beyond the year 2000. According to Air Force officials, development problems and delays with the precision-guided weapons have already occurred. For example, table 2 incorporates the impact of JDAM I encountering acquisition problems and the Air Force extending the TSSAM program 31 months. Future delays in these weapons programs could affect the planned dates of their initial installation on B-2s.

Most B-2s will also require modification to correct an anomaly involving its ability to avoid detection by certain radars at certain altitudes. Until these fixes are made, changes in mission planning will be required to overcome the shortfalls in the B-2's ability to avoid certain radars. These changes involve routing and altitude adjustments to avoid threat radars. The first aircraft with corrections is scheduled for delivery in mid-1997, and the modification is scheduled to be completed on all B-2s by the year

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	2000. According to the A different configurations,			e
Logistics Support Costs Differences Between 15 and 20 Aircraft	Logistics support include aircraft, trained mainten supplies of parts. Provide part of deploying any we additional funds to opera Air Force plans and cost follow-on logistics costs	ance personnel and fli ing initial logistics sup apon system. Ongoing ate and maintain the ai estimates to identify o	ght crews, and adec port is a costly and operations require ircraft. We reviewed lifferences in initial	quate integral d
Initial B-2 Logistics Support Costs	Air Force figures show the appropriated for the B-2 support. From 1994 throws \$2.9 billion is needed for	program was to be us ugh 1998, the Air Forc	ed for initial B-2 log e estimates an addi	tional
	shown in table 3, is inclu estimate of \$45.3 billion. National Defense Author 20 aircraft, which includ procurement. The cost re retrofits, tooling, preplar interim contractor suppor associated with terminat requires that we review to Secretary of Defense. As cost report.	The Secretary of Defe ization Act of 1993 to es research, developm eport is to address pla uned product improve ort, initial spares, any p tion, and any other gove the acquisition cost res	total B-2 acquisitio ense is required by t submit a cost repor- tent, test and evalua nned modifications ments, support equi government liability vernment costs. The port submitted by t	n cost he t for ation, and and ipment, 7 e act also he
Table 3: Air Force's Estimated Initial	shown in table 3, is inclu estimate of \$45.3 billion. National Defense Author 20 aircraft, which includ procurement. The cost re retrofits, tooling, preplar interim contractor suppor associated with terminat requires that we review to Secretary of Defense. As cost report.	The Secretary of Defe ization Act of 1993 to es research, developm eport is to address pla uned product improve ort, initial spares, any p tion, and any other gove the acquisition cost res	total B-2 acquisitio ense is required by t submit a cost repor- tent, test and evalua nned modifications ments, support equi government liability vernment costs. The port submitted by t	n cost he t for ation, and and ipment, 7 e act also he
Table 3: Air Force's Estimated Initial Logistics Support Costs	shown in table 3, is inclue estimate of \$45.3 billion. National Defense Author 20 aircraft, which includ procurement. The cost re- retrofits, tooling, preplar interim contractor suppor associated with terminat requires that we review to Secretary of Defense. As cost report.	The Secretary of Deferization Act of 1993 to es research, development eport is to address platined product improver ort, initial spares, any grid ion, and any other gove the acquisition cost re- of July 14, 1993, the S	total B-2 acquisitio ense is required by t submit a cost repor- nent, test and evalua nned modifications ments, support equi government liability vernment costs. The port submitted by t becretary had not is <b>Additional</b>	n cost he t for ation, and and ipment, 7 e act also he
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	the Air Force, the decision will be made before submitting its fiscal year 1995 budget request. Therefore, the full extent of the differences in support costs between 15 and 20 aircraft cannot be determined at this time. However, we found some quantifiable differences in military construction, initial spares, and annual operating and maintenance costs between 15 and 20 aircraft.
	The Air Force plans to spend \$532.3 million of military construction funds on support facilities for 20 B-2s, including provisions for shelters. The shelters help retard any deterioration of the B-2s composite and low-observable features due to prolonged exposure to the sun and other adverse weather conditions. As of December 31, 1992, \$438.7 million of military construction funds had been appropriated. The difference of \$93.6 million that has not been appropriated includes \$41 million of fiscal years 1995 and 1996 funds to construct four shelters with fuel and aircraft servicing systems at Whiteman Air Force Base, Missouri, and \$1 million of fiscal year 1996 funds to convert one depot maintenance facility into a B-2 shelter at Tinker Air Force Base, Oklahoma. These \$42 million in costs are specifically related to the last 5 aircraft to be bought under the 20 aircraft program. As shown in table 3, the Air Force plans to spend \$1.5 billion on B-2 initial spares. According to the Air Force, about \$100 million of this total is specifically related to the last 5 aircraft to be bought under the 20 aircraft program.
Annual Operating and Maintenance Costs	Operating and maintenance costs include the costs of personnel, material, and facilities, both direct and indirect, incurred while operating and maintaining a weapon system. These costs are not included in the acquisition cost estimate for the B-2 program. B-2 operations and maintenance cost estimates have grown significantly from prior estimates and costs per unit will be high compared to B-1B operations and maintenance costs.
	The Air Force estimates that beginning in the year 2000 each of the 16 B-2s assigned to an operating base under a 20 aircraft program will cost, in 1993 dollars, \$34.79 million a year to operate and maintain. In 1991, the Air Force estimated annual operating and maintenance costs of a fully capable B-2, in 1991 dollars, at \$7.6 million an aircraft under a 75 aircraft program. After eliminating the effect of stating these estimates in different year's constant dollars, the revised Air Force estimate represents a growth in

annual operating costs per aircraft of 300 percent since 1991, when the Air Force planned to acquire 75 aircraft.

After the 1991 estimate was prepared, the President announced plans to acquire 20 aircraft, and the Air Force increased its planned reliance on contractor depot maintenance and increased B-2 flying time to 430 hours an aircraft a year. DOD stated that allocating fixed operating costs of about \$400 million a year over fewer aircraft and increasing flying hours for conventional training were major factors in the increase in projected annual operating and maintenance costs per aircraft.

Based on annual operating and maintenance costs of about \$34.79 million an aircraft assigned to an operating base, the 20 aircraft program is estimated to cost, in 1993 dollars, \$556.64 million a year (16 assigned aircraft). Based on annual operating costs of \$44.98 million an aircraft, the 15 aircraft program is estimated to cost \$494.78 million a year (11 assigned aircraft). Thus, the annual operating and maintenance costs for the 20 aircraft program would be \$61.86 million a year more than they would be for the 15 aircraft program. Over a 25-year period, the 20 B-2s are projected to cost, in constant 1993 dollars, \$1.55 billion more to operate and maintain than 15 aircraft.

## **Agency Comments**

In commenting on this report, DOD agreed that it will cost more to operate and maintain 20 aircraft than 15 aircraft. However, DOD pointed out that the operation and maintenance cost for 20 aircraft is greater than for 15 aircraft by only 12 percent, compared to an increase in weapon system capability of 45 percent, representing, in DOD's opinion, a prudent investment in the nation's defense. DOD's comments are addressed in the body of this report where appropriate, and are reprinted in their entirety in appendix I, along with our evaluation.

## Scope and Methodology

We interviewed Air Force officials and reviewed reports and other documents pertaining to logistics support, operational roles and capabilities, and weapons deployment for the B-2. We obtained the most recent cost estimates available for B-2 logistics and military construction. We did not independently verify these estimates.

We visited proposed sites for depot facilities at Tinker Air Force Base, Oklahoma. We also visited Whiteman Air Force Base, Missouri, and reviewed facility construction plans and projects to determine if construction plans were changed to meet changes in aircraft delivery schedules.

We reviewed various studies done by independent contractors and the Air Force and interviewed Air Force officials to identify the operational role planned for the B-2. We also obtained various documents from the Air Force that identified the weapons planned for the B-2.

We made our review and contacted officials at the following locations:

- Headquarters, Department of the Air Force, Washington, D.C.;
- Headquarters, Air Combat Command, Langley Air Force Base, Virginia;
- B-2 System Program Office, Air Force Systems Command, Aeronautical Systems Division, Wright-Patterson Air Force Base, Ohio;
- B-2 System Program Manager, Oklahoma City Air Logistics Center, Tinker Air Force Base, Oklahoma;
- Whiteman Air Force Base, Missouri;
- Center For Naval Analyses, Office of the Chief of Naval Operations, Alexandria, Virginia; and
- Rand Corporation, Santa Monica, California.

We conducted our review between May 1992 and February 1993 in accordance with generally accepted government auditing standards.

We are sending copies of this report to the Chairmen, Senate Committee on Armed Services and the Subcommittees on Defense, House and Senate Committees on Appropriations; the Secretaries of Defense and the Air Force; the Director, Office of Management and Budget; and other interested parties. Please contact me at (202) 512-4841 if you or your staff have any questions concerning this report. The major contributors to this report are listed in appendix II.

Imis J. Hodrigues

Louis J. Rodrigues Director, Systems Development and Production Issues



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### Appendix I

# **Comments From the Department of Defense**

Note: GAO comments supplementing those in the report text appear at the end of this appendix.

	WASHINGTON, DC 20301-3000
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CQUISITION	July 21, 1993
Mr. Frank C.	. Conahan
Assistant Co National Sec	omptroller General curity and
Internati	ional Affairs Division
U.S. General Washington D	Accounting Office
Nubilingcon 1	
Dear Mr. Con	nahan:
This is	s the Department of Defense (DOD) response to the
General Acco	ounting Office (GAO) draft report entitled "B-2 gistics,Operation and Maintenance Cost," dated June
25, 1993 (GA	AO Code 392695/OSD Case 9182-A). The Department only
partially co	oncurs with the report.
	partment agrees that bringing the total number of B-2s
	ill increase the operating cost of the B-2 weapon wever, it should be recognized that when a 12 percent
increase in	cost yields a 45 percent increase in weapon system
	it is a prudent investment in the nation's defense.
a limited ca	ent disagrees with the GAO that a force of 20 B-2s has apability. A fleet of twenty B-2s has the potential
	more precision weapons, on a daily basis, than were
-	opped during Desert Storm.
	partment also disagrees with the GAO that full mission will not be available until after the year 2000.
Although all	1 twenty aircraft will not be fully configured by the
year 2000, t	the Air Combat Command requirement for a fully mission tem, consisting of eight aircraft at Block 30
	on, will be met in 1998.
The det	tailed DoD comments on the report findings are
provided in	the enclosure. (Additional technical comments were provided to the GAO staff.) The Department
	the opportunity to comment on the draft report.
	Sing & Schneeter
	George R. Schneiter
	Director
Enclosure	Strategic and Space Systems

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GAO/NSIAD-93-209 B-2 Bomber

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	GAO DRAFT REPORT - DATED JUNE 25, 1993
	(GAO CODE 392695) OSD CASE 9182-A
	"B-2 BOMBER - LOGISTICS, OPERATION AND MAINTENANCE COST"
	DEPARTMENT OF DEFENSE COMMENTS
	* * * * *
	FINDINGS
Now on pp. 1-6.	<b>FINDING A:</b> The B-2 Conventional Mission is Limited by the Number of Aircraft to be Acquired. The GAO reported that the Air Force plans to procure 20 B-2 bombers. The GAO pointed out that the Air Force currently has 15 aircraft under contract, with advance procurement and long lead effort ongoing for five additional aircraft. The GAO observed that the small size of the projected force (whether 15 or 20) will likely limit the Air Force conventional mission to precision guided strikes of critical targets and that the relative contribution of the five additional aircraft will largely depend on (1) the number and types of targets to be destroyed, (2) the types of weapons employed, and (3) the number of B-2s that will be operationally capable at one time. (pp. 1-2, pp. 5-7/GAO Draft Report)
See comment 1.	<b>DoD RESPONSE:</b> Partially concur. The Department disagrees with the GAO assessment of the B-2s operational capability. Sixteen B-2s will deliver more precision munitions than the 154 F-111s, F-117s, and F-15Es did during the air war of Desert Storm. The <u>primary</u> conventional mission for the B-2 is the precision strike of critical targets. However, the GAO understates the contribution of five additional B-2s for that mission. With a total force of 20 B-2s, there would be 16 available for operational use at any one time. With 15 B-2s, the number of operationally available aircraft is only 11. The addition of five aircraft increases total weapon system capability by 45 percent. That percentage increase in capability remains constant when using precision conventional weapons, "dumb" conventional weapons, or nuclear weapons.
See comment 2.	The GAO also makes an invalid comparison between ten B-2s delivering 16 precision guided weapons each per day and the total tonnage dropped by the Navy during Desert Storm of approximately 1,400 tons per day. The vast majority of the weapons used during Desert Storm were "dumb" conventional bombs whose performance does not compare favorably at all to the capability of precision weapons. A more meaningful comparison would be between the B-2 and the three Air Force aircraft that utilized the majority of precision weapons during Desert Storm-the F-117, the F-111, and the F-15E. During the 43 day air war, 154 of those aircraft delivered 4,790 precision weapons averaging 111 precision weapons per day among the three. Eight B-2's can deliver 128 precision weapons per day. To sustain eight sorties per day,
	the 43 day air war, 154 of those aircraft delivered 4,790 precision weapons averaging 111 precision weapons per day among the three. Eight B-2's can

between 12 and 15 B-2s would need to be available. In addition, less than one-tenth the number of aircrews are put at risk when B-2s are used in lieu of fighters in such a scenario.
<b>FINDING B:</b> Full Performance Capability Is Years Away. The GAO asserted that the B-2 force will not be fully capable of performing its conventional mission until after the year 2000, because (1) precision weapons, essential for effective B-2 conventional missions, must first be developed, tested, and available in sufficient quantities, and (2) improvements, which are to be made to the B-2s ability to avoid detection by certain radars, will not be installed in the entire force until the year 2000. (p. 2, pp. 7-9/GAO Draft Report)
<b>DoD RESPONSE:</b> Nonconcur. The Department disagrees with the GAO statement, "The B-2 force will not reach its full potential for performing the most demanding conventional missions until after the year 2000." The Joint Direct Attack Munition 1 will be available in 1998. The Tri-Service Standoff Attack Missile will also be available to the B-2 in 1998. Only the Joint Direct Attack Munition 3 will be available to the B-2 after the year 2000. The B-2 will have a significant precision capability (Tri-Service Standoff Attack Missile) well prior to the year 2000.
In addition, the Department of Defense has informed the Congressional Defense Committees of the intent to proceed with a Global Positioning Satellite Aided Targeting System/Global Positioning Satellite Aided Munition. The Global Positioning Satellite Aided Targeting System/Global Positioning Satellite Aided Munition will provide a 15-30 foot circular error probable for both the Global Positioning Satellite Aided Munition and the Joint Direct Attack Munition 1. Also, the Cluster Bomb Unit-97 will be delivered in Block 20, giving the B-2 a precision capability against armor. Finally, the B-2 will have a limited Tri-Service Standoff Attack Missile capability in 1996, using test assets provided by the Tri-Service Standoff Attack Missile program. The combination of those three weapons will provide the B-2 with a full performance capability well before the year 2000.
In the area of low observable performance, the GAO again understates the early B-2 capability. The first delivered B-2, arriving in December 1993, will have significant low observable performance. Full capability (Block 30) will be available on the first aircraft in 1997. A full squadron (8 aircraft) will have the Block 30 configuration in 1998, while all twenty aircraft will be so equipped during the year 2000. Prior to full Block 30 configuration, mission planning and tactics will be used to accommodate the interim radar cross section.
<b>FINDING C: Logistics Support Costs Could Be Avoided.</b> The GAO reported that the Congress had appropriated about \$2.3 billion of the \$5.2 billion needed for spare parts, military construction, and other initial

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	The following are GAO's comments on the Department of Defense's letter dated July 21, 1993.
GAO Comments	1. We have revised our report to include this information.
	2. We have addressed this comment in the report text.
	3. We have deleted this information from the report.

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## Appendix II

# Major Contributors to This Report

National Security and International Affairs Division, Washington, D.C.	Brad Hathaway, Associate Director
Kansas City Regional Office	Roger L. Tomlinson, Evaluator-in-Charge Gary L. Nelson, Evaluator Robert Jones, Evaluator
Cincinnati Regional Office	Robert D. Murphy, Assistant Director Michael J. Sullivan, Adviser Michael J. Hazard, Adviser

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