

## **Global HIV/AIDS: Survey of PEPFAR Country Team Officials (GAO-08-534SP), an E-supplement to GAO-08-480**

Read the Full Report: **Global HIV/AIDS: A More Country-Based Approach Could Improve Allocation of PEPFAR Funding**

(GAO-08-480)

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### **Background Information**

This document presents the results of our electronic survey of 41 U.S. officials implementing PEPFAR funding in 15 focus countries (country team officials). We conducted the survey to identify potential challenges to implementing an alternative approach, developed from HIV/AIDS experts' suggestions, to allocating funds for the next 5-year phase of PEPFAR.

The survey respondents included the Centers for Disease Control and Prevention (CDC) Chief of Party, the U.S. Agency for International Development (USAID) health team leader, and the PEPFAR coordinator in each of the 15 focus countries. The questions in our survey were intended to obtain information on country teams' experiences with setting targets, selecting interventions, and using cost information. Of the 41 country team officials, 38 responded to the survey, resulting in a survey response rate of 93 percent. This document presents results from all closed-ended survey questions but does not include narrative responses that we received. A more detailed discussion of our scope and methodology is contained in our report *Global HIV/AIDS: A More Country-Based Approach Could Improve Allocation of PEPFAR Funding* (GAO-08-480).

We administered the survey from October 2007 to November 2007 in accordance with generally accepted government auditing standards.

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## Instructions for Viewing This E-Supplement

### How to View the Survey and the Summary Results

We present a blank copy of the survey as the respondent saw it during data collection.

The blank copy of the survey is followed by several tables that summarize the results of the survey.

Next to each question is a symbol  which links to the summary table for that specific question.

On the summary table, there is an arrow as well as the word Back (i.e., < Back) that provides a link back to the blank questionnaire.

### How to Print the Results of Surveys

To print only the page you are viewing, select “Current Page” from the Print menu.

To print specific pages, enter the page range under “Pages from:” on the Print menu.

To print the entire document, select “All” from the Print menu, or simply select the Printer icon from the standard toolbar.

### Contact Information

If you have questions concerning these data, please contact David Gootnick at (202) 512-3149 or [GootnickD@gao.gov](mailto:GootnickD@gao.gov).

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## United States Government Accountability Office

# PEPFAR FUNDING ISSUES

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At the request of the Congress, the U.S. Government Accountability Office (GAO) is studying potential alternatives to the earmarks<sup>1</sup> in the President's Emergency Plan for HIV/AIDS Relief (PEPFAR). As part of this study, we are separately surveying USAID and CDC officials on each of the 15 PEPFAR focus country teams, as well as the PEPFAR Coordinators.

We have spoken with numerous HIV/AIDS experts who described alternative approaches to implementing PEPFAR if the earmarks were removed. We are currently assessing the feasibility of these approaches, none of which we have endorsed. This questionnaire asks about your experiences with PEPFAR processes, and your views on alternatives to the current earmarks.

In this questionnaire, we describe three general steps that might comprise an alternative mechanism for allocating funds. This alternative mechanism would replace the current earmarks. Therefore, **when responding to questions about changes to PEPFAR, please note that the earmarks do not apply in the scenarios discussed.**

This questionnaire should take about an hour to complete. We will not identify any of the respondents by name in our report. Please coordinate with your agency staff if necessary when responding to the questionnaire. Thank you for taking the time to complete the questionnaire.

**Please return the questionnaire by Tuesday, October 30, 2007.**

### **Instructions**

This questionnaire can be filled out using MS-Word. Please save the attachment to your hard drive and return it via e-mail to [weisberge@gao.gov](mailto:weisberge@gao.gov). If you prefer, you may print copies of the questionnaire and complete them by hand and fax them to us at 1-202-512-9088 (Attention: Eve Weisberg; please call 1-202-512-6647 first to let us know a fax is coming).

- Please use your mouse to navigate by clicking on the field or check box you wish to answer.
- To select a check box  simply click on the center of the box.
- To change a check box response, simply click on the check box and the 'X' will disappear.
- To answer a question that requires that you write a comment, click on the answer field  and begin typing. The box will expand to accommodate your answer.

If you have any questions about this questionnaire, please contact Eve Weisberg at 1-202-512-6647 or [weisberge@gao.gov](mailto:weisberge@gao.gov), or Susan Tieh at 1-202-512-3552 or [tiehs@gao.gov](mailto:tiehs@gao.gov).

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<sup>1</sup>For the purposes of this survey, we used the term "earmarks" to refer to the spending directives.

Please list the name of the person completing the survey below.

Name: \_\_\_\_\_

Telephone number: \_\_\_\_\_

Position title: \_\_\_\_\_

E-mail address: \_\_\_\_\_

**STEP I. Setting Targets**

1.  Currently, when your country team determines the annual PEPFAR targets, how important are each of the following sources of information? (Check one response on each row.)

	Extremely important ▼	Very important ▼	Moderately important ▼	Slightly important ▼	Not at all important ▼	Not applicable ▼
a. Host country national HIV/AIDS strategy and/or targets .....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
b. Host country authorities (such as host country government or National AIDS Council).....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
c. PEPFAR global targets (2/7/10).....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
d. PEPFAR 5-year country-level targets .....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
e. PEPFAR country team analysis of country-specific data .....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
f. UNAIDS .....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
g. WHO .....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
h. Other multilateral and bilateral donors .....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
i. Other (please explain below)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

## Global targets

Experts noted that if the earmarks are removed, targets will become more important because funding will ultimately be allocated to meet the targets. Experts suggested that each PEPFAR country team would begin by establishing their own country-level targets in the areas of prevention, treatment, and care, rather than the 5-year country-level targets being set by OGAC.

Currently, PEPFAR has global targets of treating 2 million people, preventing 7 million infections, and providing care for 10 million people.

**For questions 2 through 7, please assume that all of the earmarks have been removed.**

2.  In your view, what **should be** the role of the global prevention, treatment, and care targets?

a. Prevention target (*Check one response.*)

Global targets should be aspirational goals

Global targets must be met .....

Other (please explain below) .....

b. Treatment target (*Check one response.*)

Global targets should be aspirational goals

Global targets must be met .....

Other (please explain below) .....

c. Care target (*Check one response.*)

Global targets should be aspirational goals

Global targets must be met .....

Other (please explain below) .....

### Country-level targets

OGAC has established 5-year country-level prevention, treatment, and care targets for each focus country. Each year, the PEPFAR teams in these countries determine annual country-level targets, which may eventually sum to the 5-year country-level targets.

3.  If OGAC no longer set 5-year country-level targets and the PEPFAR country team set all PEPFAR country-level targets, would this increase or decrease the number of people you would be able to serve with PEPFAR prevention, treatment, and care programs in your country? *(Check one response on each row.)*

	Greatly increase ▼	Somewhat increase ▼	Remain the same ▼	Somewhat decrease ▼	Greatly decrease ▼	Cannot judge ▼
a. Prevention.....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
b. Treatment.....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
c. Care.....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

4. Why do you think the number of people you would be able to serve would increase or decrease?

5.  Again, assuming OGAC no longer set 5-year country-level targets and the PEPFAR country team set all PEPFAR country-level targets, would this have a positive or negative effect on the quality of the PEPFAR programs in your country? When considering quality, please think about the effectiveness, coverage, and scope of the PEPFAR programs. *(Check one response on each row.)*

	Very positive ▼	Positive ▼	No effect ▼	Negative ▼	Very negative ▼	Cannot judge ▼
a. Prevention.....	<input type="checkbox"/>					
b. Treatment.....	<input type="checkbox"/>					
c. Care.....	<input type="checkbox"/>					

6. Why do you think the quality of your programs would be positively or negatively affected?

7.  Which of the following factors should PEPFAR country teams consider when setting PEPFAR country-level targets? Again, assume OGAC no longer sets 5-year country-level targets and the PEPFAR country team sets all PEPFAR country-level targets. (Check one response on each row.)

	Yes ▼	No ▼	Not available ▼
a. Host country national HIV/AIDS strategy ..	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
b. National epidemiological data .....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
c. Sub-national epidemiological data .....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
d. Information on country's capacity .....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
e. PEPFAR's global targets.....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
f. Data from multilateral and bilateral donors.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
g. Other (please explain below) .....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

8. What would be the potential challenges in your country if all PEPFAR country-level targets were set by the country team rather than by OGAC?

9.  How often should the PEPFAR country team review (and possibly adjust) the PEPFAR country-level targets? (Check one response.)

- Every year .....
- Every other year .....
- Every 3-4 years .....
- Every 5 years.....
- Other (please explain below) .....

## STEP II. Developing programs to achieve these targets

The next step suggested by experts calls for PEPFAR country teams to select interventions that will allow them to meet the targets they have set for themselves. Each country team would select evidence-based interventions that it feels would be appropriate for meeting these targets within the context of the country's culture and epidemic.

10.  How important are the following **sources of information** to your PEPFAR country team in determining what interventions to use to meet country-level PEPFAR targets? (Check one response on each row.)

	Extremely important ▼	Very important ▼	Moderately important ▼	Slightly important ▼	Not at all important ▼	Cannot judge ▼
a. Professional/technical expertise of in-country PEPFAR staff.....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
b. Past program performance.....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
c. Country capacity .....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
d. Local expertise .....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
e. Host country national HIV/AIDS strategy.....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
f. Host country authorities.....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
g. Country-based epidemiological data ..	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
h. OGAC guidance.....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
i. Information and/or technical assistance from other PEPFAR country teams .....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
j. Information and/or technical assistance from your own agency headquarters...	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

	Extremely important ▼	Very important ▼	Moderately important ▼	Slightly important ▼	Not at all important ▼	Cannot judge ▼
k. Information and/or technical assistance from US government agencies other than your own.....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
l. Information from multilateral or bilateral donors.....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
m. Information and/or technical assistance from implementing partners.....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
n. Information and/or technical assistance from academic or research groups.....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
o. Published literature or research.....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
p. UNAIDS/WHO technical guidance.....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
q. Other (please explain below).....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

11.  How important are the following **factors** in determining what interventions to use to meet country-level PEPFAR targets? (Check one response on each row.)

	Extremely important ▼	Very important ▼	Moderately important ▼	Slightly important ▼	Not at all important ▼	Information not available for this factor ▼
a. Effectiveness of interventions.....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
b. Cost effectiveness of interventions.....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
c. Cost of interventions .....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
d. Cultural acceptability .....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
e. Country capacity .....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
f. Partner capacity .....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
g. Overall PEPFAR funding for the country..	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
h. Other (please explain below).....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

12.  To what extent does your PEPFAR country team collaborate with the following organizations when determining which interventions to use? (Check one response on each row.)

	Extremely involved ▼	Very involved ▼	Moderately involved ▼	Slightly involved ▼	Not at all involved ▼	Not available ▼
a. PEPFAR technical working groups .....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
b. Host country technical working groups .....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
c. Own agency headquarters .....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
d. Other US government agencies .....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
e. Other PEPFAR country teams.....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
f. Host country authorities .....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
g. Implementing partners.....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
h. Local NGOs or civil society groups .....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
i. UNAIDS.....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
j. WHO .....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
k. Global Fund.....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
l. Other multilateral and bilateral donors .....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
m. Private foundations.....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
n. Other (please explain below) .....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

**STEP III: Determining the costs of specific interventions**

Experts suggested that after the PEPFAR country team has decided what interventions would be most appropriate for the country, the team would then determine the cost of each intervention – such as delivering services needed for PMTCT or delivering ARV treatments - and, in the absence of the current earmarks, allocate funding to the interventions so that the country targets can be met. Thus, funding allocation would be linked to achieving country-level targets.

13. ☒ To what extent did you use information on the costs to PEPFAR of specific interventions to plan and budget for FY2008 prevention, treatment, and care programs as part of the Country Operational Plan (COP) process? *(Check one response.)*

- Very great extent.....
- Great extent.....
- Moderate extent .....
- Some extent.....
- Little or no extent.....
- Cannot judge .....

14. How do you use the information on the costs to PEPFAR of specific interventions in your planning and budgeting process?





17. What other challenges, if any, would be associated with using information on the costs of interventions to plan PEPFAR programs? Please assume that the current earmarks have been removed.

**Other PEPFAR Information**

18. To what extent has your PEPFAR country team collaborated with the host country authorities (such as the host country government and National AIDS Council) in planning, designing and implementing PEPFAR programs? *(Check one response.)*

	Very great extent ▼	Great extent ▼	Moderate extent ▼	Some extent ▼	Little or no extent ▼	Don't know ▼
a. Planning .....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
b. Designing.....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
c. Implementing.....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

19. What have been the primary ways that you have collaborated with host country authorities?

20.  Do the Department of Defense and the Peace Corps play a significant role on your PEPFAR country team?

Yes      No  
▼        ▼

- a. Department of Defense .....
- b. Peace Corps.....

21. In your opinion, which of the earmarks should be revised, removed or retained? Why do you feel that each earmark should be revised, removed or retained? When considering the earmarks, please discuss the following: 55 percent treatment and 75 percent antiretroviral earmarks; 20 percent prevention and 33 percent abstinence-until-marriage earmarks; 15 percent care earmark; and 10 percent orphans and vulnerable children earmark.

22. In your opinion, through what process should PEPFAR allocate funding in the absence of earmarks?

23. Do you have any additional thoughts you would like to share about the current challenges of implementing PEPFAR in your country?

24. Please list the names and titles of the individuals who contributed to your survey response.

*Thank you for completing the survey!*

*Please save this file to your hard drive now and send an e-mail with your saved questionnaire file as an attachment to: [WeisbergE@gao.gov](mailto:WeisbergE@gao.gov)*

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1. Currently, when your country team determines the annual PEPFAR targets, how important are each of the following sources of information?

	<b>Extremely important</b>	<b>Very important</b>	<b>Moderately important</b>	<b>Slightly important</b>	<b>Not all important</b>	<b>Not applicable</b>	<b>Number of respondents</b>
a. Host country national HIV/AIDS strategy and/or targets	16	11	7	4	0	0	38
b. Host country authorities (such as host country government or National AIDS Council)	12	11	11	4	0	0	38
c. PEPFAR global targets (2/7/10)	6	15	7	5	4	1	38
d. PEPFAR 5-year country-level targets	30	2	5	1	0	0	38
e. PEPFAR country team analysis of country-specific data	25	7	6	0	0	0	38
f. UNAIDS	1	8	12	6	10	1	38
g. WHO	1	7	10	6	12	2	38
h. Other multilateral and bilateral donors	3	6	12	8	7	1	37
i. Other	5	3	4	0	0	5	17

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2. In your view, what should be the role of the global prevention, treatment, and care targets?

	<b>Global targets should be aspirational goals</b>	<b>Global targets must be met</b>	<b>Other</b>	<b>Number of respondents</b>
a. Prevention target	23	4	11	38
b. Treatment target	17	10	11	38
c. Care target	18	9	11	38

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3. If OGAC no longer set 5-year country-level targets and the PEPFAR country team set all PEPFAR country-level targets, would this increase or decrease the number of people you would be able to serve with PEPFAR prevention, treatment, and care programs in your country?

	<b>Greatly increase</b>	<b>Somewhat increase</b>	<b>Remain the same</b>	<b>Somewhat decrease</b>	<b>Greatly decrease</b>	<b>Cannot judge</b>	<b>Number of respondents</b>
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	Greatly increase	Somewhat increase	Remain the same	Somewhat decrease	Greatly decrease	Cannot judge	Number of respondents
a. Prevention	13	8	8	3	0	6	38
b. Treatment	1	11	15	4	1	5	37
c. Care	8	8	14	3	0	5	38

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5. Again, assuming OGAC no longer set 5-year country-level targets and the PEPFAR country team set all PEPFAR country-level targets, would this have a positive or negative effect on the quality of the PEPFAR programs in your country?

	Very positive	Positive	No effect	Negative	Very negative	Cannot judge	Number of respondents
a. Prevention	14	14	8	0	1	1	38
b. Treatment	10	13	11	3	0	1	38
c. Care	13	16	5	2	0	2	38

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7. Which of the following factors should PEPFAR country teams consider when setting PEPFAR country-level targets?

	Yes	No	Not available	Number of respondents
a. Host country national HIV/AIDS strategy	38	0	0	38
b. National epidemiological data	38	0	0	38
c. Sub-national epidemiological data	36	0	2	38
d. Information on country's capacity	38	0	0	38
e. PEPFAR's global targets	21	17	0	38
f. Data from multilateral and bilateral donors	35	3	0	38
g. Other	14	1	2	17

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9. How often should the PEPFAR country team review (and possibly adjust) the PEPFAR country-level targets?

	Every year	Every other year	Every 3-4 years	Every 5 years	Other	Number of respondents
	20	10	5	1	1	37

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10. How important are the following sources of information to your PEPFAR country team in determining what interventions to use to meet country-level PEPFAR targets?

	<b>Extremely important</b>	<b>Very important</b>	<b>Moderately important</b>	<b>Slightly important</b>	<b>Not at all important</b>	<b>Cannot judge</b>	<b>Number of respondents</b>
a. Professional/technical expertise of in-country PEPFAR staff	26	9	3	0	0	0	38
b. Past program performance	18	17	3	0	0	0	38
c. Country capacity	20	14	3	1	0	0	38
d. Local expertise	12	20	4	2	0	0	38
e. Host country national HIV/AIDS strategy	16	12	8	2	0	0	38
f. Host country authorities	14	16	7	1	0	0	38
g. Country-based epidemiological data	24	12	2	0	0	0	38
h. OGAC guidance	8	15	11	4	0	0	38
i. Information and/or technical assistance from other PEPFAR country teams	1	10	17	8	0	2	38
j. Information and/or technical assistance from your own agency headquarters	10	15	9	3	0	1	38
k. Information and/or technical assistance from US government agencies other than your own	4	19	8	5	2	0	38
l. Information from multilateral or bilateral donors	3	11	18	5	0	0	37

	<b>Extremely important</b>	<b>Very important</b>	<b>Moderately important</b>	<b>Slightly important</b>	<b>Not at all important</b>	<b>Cannot judge</b>	<b>Number of respondents</b>
m. Information and/or technical assistance from implementing partners	13	20	5	0	0	0	38
n. Information and/or technical assistance from academic or research groups	6	12	13	6	0	1	38
o. Published literature or research	10	15	10	2	0	1	38
p. UNAIDS/WHO technical guidance	7	15	14	2	0	0	38
q. Other	2	2	1	0	0	2	7

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11. How important are the following factors in determining what interventions to use to meet country-level PEPFAR targets?

	<b>Extremely important</b>	<b>Very important</b>	<b>Moderately important</b>	<b>Slightly important</b>	<b>Not at all important</b>	<b>Information not available for this factor</b>	<b>Number of respondents</b>
a. Effectiveness of interventions	32	5	1	0	0	0	38
b. Cost effectiveness of interventions	15	15	5	1	0	2	38
c. Cost of interventions	9	11	13	4	0	1	38
d. Cultural acceptability	24	10	3	1	0	0	38
e. Country capacity	22	13	3	0	0	0	38
f. Partner capacity	17	15	6	0	0	0	38
g. Overall PEPFAR funding for the country	20	12	5	1	0	0	38
h. Other	2	0	2	0	0	2	6

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12. To what extent does your PEPFAR country team collaborate with the following organizations when determining which interventions to use?

	<b>Extremely involved</b>	<b>Very involved</b>	<b>Moderately involved</b>	<b>Slightly involved</b>	<b>Not at all involved</b>	<b>Not available</b>	<b>Number of respondents</b>
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	Extremely involved	Very involved	Moderately involved	Slightly involved	Not at all involved	Not available	Number of respondents
a. PEPFAR technical working groups	12	12	13	1	0	0	38
b. Host country technical working groups	13	21	4	0	0	0	38
c. Own agency headquarters	4	15	14	4	0	1	38
d. Other US government agencies	5	19	7	6	1	0	38
e. Other PEPFAR country teams	1	1	10	19	5	2	38
f. Host country authorities	15	11	8	2	0	0	36
g. Implementing partners	17	18	3	0	0	0	38
h. Local NGOs or civil society groups	5	13	13	7	0	0	38
i. UNAIDS	2	3	16	13	3	0	37
j. WHO	3	4	14	13	3	0	37
k. Global Fund	4	7	13	12	2	0	38
l. Other multilateral and bilateral donors	4	3	17	11	2	0	37
m. Private foundations	2	3	11	14	6	1	37
n. Other	1	0	1	0	0	2	4

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13. To what extent did you use information on the costs to PEPFAR of specific interventions to plan and budget for FY2008 prevention, treatment, and care programs as part of the Country Operational Plan (COP) process?

Very great extent	Great extent	Moderate extent	Some extent	Little or no extent	Cannot judge	Number of respondents
9	8	12	6	3	0	38

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15. In planning your prevention, treatment, and care programs, do you use information on the costs to PEPFAR of specific interventions from each of the following sources? If so, how useful is that information in planning PEPFAR programs?

	Yes	No	Data not available	Number of respondents	Very useful	Somewhat useful	Slightly or not at all useful
a. Own PEPFAR country team	34	3	1	38	25	9	0
b. Own US government agency	30	6	1	37	17	13	0

	Yes	No	Data not available	Number of respondents	Very useful	Somewhat useful	Slightly or not at all useful
c. Other US government agency	27	8	2	37	12	13	1
d. Other PEPFAR country teams	9	23	6	38	2	6	0
e. Implementing partners	37	1	0	38	29	7	1
f. UNAIDS	5	26	7	38	2	3	0
g. WHO	7	24	6	37	3	3	0
h. Global Fund	16	15	7	38	7	9	0
i. Other multilateral and bilateral donors	7	20	11	38	4	3	0
j. Private foundations	11	16	10	37	4	7	0
k. Host country authorities	21	9	7	37	9	11	0
l. Private companies	8	21	9	38	5	3	0
m. Academia/think tanks	10	23	5	38	4	5	1
n. Published literature or research	21	15	2	38	7	13	1

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16. How significant would each of the following challenges be to obtaining and using information on the costs of interventions to plan PEPFAR programs?

	Extremely significant	Very significant	Moderately significant	Slightly significant	Not at all significant	Cannot judge	Number of respondents
a. Concerns about data reliability	12	16	6	1	0	2	37
b. Data are not updated on a regular or frequent enough basis	6	16	11	2	1	1	37
c. Data are not country-specific	14	7	5	5	4	2	37
d. Data do not cover all populations within the host country	9	7	14	4	1	2	37
e. No data are not available	22	4	3	0	3	4	36

	<b>Extremely significant</b>	<b>Very significant</b>	<b>Moderately significant</b>	<b>Slightly significant</b>	<b>Not at all significant</b>	<b>Cannot judge</b>	<b>Number of respondents</b>
f. Data are not available from enough sources	7	7	18	2	1	2	37
g. Country authorities do not have resources to develop such data	7	11	11	5	2	1	37
h. Country team faces difficulties getting access to this data	10	7	12	3	4	1	37
i. Geographical differences in costs within a country	7	10	9	6	3	2	37
j. Fluctuations in exchange rates	5	2	11	11	6	1	36

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18. To what extent has your PEPFAR country team collaborated with the host country authorities (such as the host country government and National AIDS Council) in planning, designing and implementing PEPFAR programs?

	<b>Very great extent</b>	<b>Great extent</b>	<b>Moderate extent</b>	<b>Some extent</b>	<b>Little or no extent</b>	<b>Don't know</b>	<b>Number of respondents</b>
a. Planning	7	17	12	2	0	0	38
b. Designing	4	12	15	7	0	0	38
c. Implementing	13	16	7	2	0	0	38

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20. Do the Department of Defense and the Peace Corps play a significant role on your PEPFAR country team?

	<b>Yes</b>	<b>No</b>	<b>Number of respondents</b>
a. Department of Defense	30	8	38
b. Peace Corps	21	16	37